



DATE: Thursday, December 8, 2016

TIME: 4:00 pm to 8:00 pm

LOCATION: Boardroom–Deloitte, 1005 Skyview Dr, Burlington with Seasonal Reception to follow

BOARD OF DIRECTORS

4:00-4:45 (45 mins)	<u>Education Session</u> HITS Strategy Update	Aaron Berk, KPMG
4:45-4:55 (10 mins)	1. <u>Opening</u> 1.1 Quorum 1.2 Declarations of Conflict of Interest 1.3 Approval of the Agenda	Norm Col
	2. <u>Approval of Minutes</u> 2.1 Minutes of the Meeting of October 13, 2016	Norm Col

COMMITTEE REPORTS

4:55-5:15 (20 mins)	3. <u>Performance Monitoring Committee – November 8, 2016</u> 3.1 Consent Agenda 3.1.1 2016 11 PMC-027 Performance Monitoring Q2 Dashboard 3.1.2 2016 11 PMC-028 Strategic Plan Objectives Q2 Report 3.1.3 2016 11 PMC-032 Stakeholder Relations Framework 3.1.4 2016 11 PMC-033 HITS Strategy Q2 Update 3.1.5 2016 11 PMC-034 Health Information Technology Services Q2 Dashboard 3.1.6 2016 11 PMC-035 Health Information Technology Services 15/16 Annual Report 3.1.7 2016 11 PMC-038 Workplace Violence Prevention Program 3.1.8 2016 11 PMC-039 Absenteeism Initiative 3.1.9 2016 11 PMC-041 Pay Equity 3.2 Decision Items 3.2.1 2016 11 PMC-030 Our Healthy Future – Stakeholder Engagement Q2 Update THAT the Board of Directors receives for information an update on the stakeholder engagement work in support of the <i>Our Healthy Future</i> initiative as set out in report 2016 11 PMC-030;	Charles Criminisi
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AND THAT staff be directed to provide a further update at the next committee meeting.

3.2.2 2016 11 PMC-031 Communication, Advocacy & Stakeholder Engagement Plan Q2 Update

THAT the Board of Directors receives report 2016 11 PMC-031, an update on the progress on the annual communication, advocacy and stakeholder engagement plan;

AND THAT staff be directed to provide another update at the next committee meeting.

3.2.3 2016 11 PMC-040 Executive Compensation (Presentation)

THAT the Board of Directors receives for information an update status of HHS Pay Equity Plans as set out in report 2016 11 PMC-041.

5:15-5:35
(20 mins)

4. Audit Committee – November 10, 2016

Scott Maki

4.1 Consent Agenda

- 4.1.1 2016 11 AC-010 Internal Audit Plan Update
- 4.1.2 2016 11 AC-012 Compliance to BPS Guidelines
- 4.1.3 2016 11 AC-013 Expense Reimbursement
- 4.1.4 2016 11 AC-014 Annual Insurance Report
- 4.1.5 2016 11 AC-015 Legal Proceedings Liability Report

4.2 Decision Items

4.2.1 2016 11 AC-009 External Audit Plan

THAT the Board of Directors approves the audit plan for the year ending March 31, 2017; as outlined in report 2016 11 AC-009;

AND THAT the Audit Committee Chair and the Executive Vice President, Corporate Affairs and Chief Financial Officer be authorized to sign the engagement letters.



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	<p style="text-align: center;">4.2.2 2016 11 AC-011 MOHLTC Required Audits</p> <p>THAT the Board of Directors accepts the report on the submission of reports for the programs listed on Appendix A of 2016 11 AC-011 MOHLTC Required Audits.</p>	
<p>5:35-5:55 (20 mins)</p>	<p>5. <u>Finance Committee – November 15, 2016</u></p> <p>5.1 Consent Items</p> <p>5.1.1 2016 11 FC-033 HHSRI Update</p> <p>5.1.2 2016 11 FC-034 Research Insurance Corporation and HHS Cell</p> <p>5.2 Decision Items</p> <p style="text-align: center;">5.2.1 2016 11 FC-035 Quarterly Operation Results, Q2</p> <p>THAT the Board of Directors receives for information the second quarter financial report, 2016 11 FC-035 for the period ending September 30, 2016.</p> <p>AND THAT the Finance Committee recommends approval of the 2016/17 Capital Release B of \$10.2M.</p> <p style="text-align: center;">5.2.2 2016 11 FC-037 2017/18 Multi-Sectoral Service Accountability Agreement (MSAA)</p> <p>THAT the Board of Directors approves the CAPS (Community Accountability Planning Submission) which will form the foundation of the Multi-Sector Service Accountability Agreement (MSAA) 2017/18 Update as outlined in report 2016 11 FC-037;</p> <p>AND THAT the Board authorizes the CFO and CEO to enter into MSAA negotiation with the LHIN to execute the agreement based on the information presented.</p> <p style="text-align: center;">5.2.3 2016 11 FC-038 2016/17 Bridge Financing</p> <p>THAT the Board of Directors approves Bridge Financing with Royal Bank of Canada (RBC) in the amount up to \$61M* to offset the claw back of the Ministry of Health and Long-Term Care (MOHLTC) as outlined in Report 2016 11 FC-038.</p>	<p style="text-align: right;">Scott Maki</p>



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5.2.4 2016 11 FC-039 Investment and Compliance Report

THAT the Board of Directors receives for information HHS Management’s Investment and Compliance Report and the External Investment Advisor Report as outlined in report 2016 11 FC-039;

AND THAT the members of the Board of Directors and Finance Committee confirm compliance with Section 3.2.10 of the Investment Policy Statement as follows:

No investment shall be made in a non-arm’s length transaction with any member of the Investment Committee, Finance Committee or the Board of Directors, or any employee of, or consultant to, the Committees or the Board.

5.2.5 2016 11 FC-040 Ministry Pre-Capital Submission Stem Cell Transplant Ambulatory Project

THAT the Board of Directors approves submission of the Stem Cell Transplant Ambulatory minor project to the HNHB LHIN and Ministry of Health Capital Branch for funding consideration as outlined in Report 2016 11 FC-040.

5.2.6 2016 11 FC-041 Investment Policy Review

THAT the Board of Directors approves the revisions to the Board of Directors Investment Policy as outlined in Report 2016 11 FC-041 and Appendix A;

AND THAT the Board of Directors receives for information the HHS Investment Policy and other related policies as outlined in Appendices B through F.



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<p>5:55-6:05 (10 mins)</p>	<p>6. <u>Governance Committee – November 23, 2016</u></p> <p>6.1 Consent Items</p> <p>6.1.1 2016 11 GC-016 Semi-Annual Report on Board Education</p> <p>6.2 Decision Items</p> <p>6.2.1 2016 11 GC-013 Annual Review of Board Committees' Terms of Reference</p> <p>THAT the Board of Directors approves the <i>amendment to the Governance Committee's Terms of Reference attached as Appendix A of Report 2016 11 GC-013, updated to remove the reference to the title, President and CEO from sections (b) (ii) and (d) (iii).</i></p> <p>AND THAT the Board of Directors approves the amendments to the Finance / Audit Committee's Terms of Reference attached as Appendix B;</p> <p>AND THAT the Board of Directors approves the amendments to the Quality Committee's Terms of Reference as attached as Appendix C;</p> <p>AND THAT no changes be made at this time to the Performance Monitoring Committee's Terms of Reference attached as Appendix D.</p> <p>6.2.2 2016 11 GC-015 – Annual Governance Committee Work Plan</p> <p>THAT the Board of Directors approves the 2016-17 Governance Committee Work Plan as attached in Appendix A to report 2016 11 GC-015.</p>	<p>Terry Shields</p>
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<p>6:05-6:25 (20 mins)</p>	<p>7. <u>Quality Committee – November 24, 2016</u></p> <p>7.1 Consent Items</p> <p>7.1.1 2016 11 QC-036 Education Session-ALC Presentation</p> <p>7.1.2 2016 11 QC-037 Quality Monitor – FY 2016/17 Q1</p> <p>7.1.3 2016 11 QC-038 Quality Improvement Plan Planning 2017/18</p> <p>7.1.4 2016 11 QC-040 Patient Leadership Walkabouts Annual Report</p> <p>7.2 Decision Items</p> <p>7.2.1 2016 11 QC-038 Quality Improvement Plan Planning 2017/18</p> <p>THAT the Board of Directors approves the 2017-18 Quality Improvement Plan (QIP) planning timelines as set out in in report 2016 11 QC-038.</p>	<p>Richard Koroscil</p>
<p>6:25-6:35 (10 mins)</p>	<p>8. <u>Report of the Medical Advisory Committee</u></p> <p>8.1 MAC Board Report – October 12, 2016</p>	<p>Dr. Paul Miller</p>
NEW BUSINESS		
<p>6:35-6:45</p>	<p>9. 2016 12 BD-016 BAHT Cogen Capital Loan Guarantee</p> <p>THAT the Board of Directors approves HHS to provide a general guarantee for a capital loan to BAHT from RBC to a maximum of \$6M (six million) to be used for the purposes of accelerating capital reinvestment required to maintain and improve Cogen assets as set out in report 2016 12 BD-016.</p>	<p>Scott Maki</p>
STANDING ITEMS		
<p>6:45-6:55 (10 mins)</p>	<p>10. CEO's Report</p> <p>11. HHS Foundation Update</p> <p>12. WLMH CAC Report to the Board</p>	<p>Rob MacIsaac</p>
<p>6:55</p>	<p>13. <u>Motion to move to In Camera Session</u></p>	